



# WARUM SIND KÜNSTLICHE INTELLIGENZ UND SERVICE ENGINEERING UNSERE ZUKUNFT?

Paul Hofmann

FH JOANNEUM | Institute Industrial Management  
Werk-VI-Straße 46, 8605 Kapfenberg, AUSTRIA







## CURRENT SITUATION

AGEING ASSETS



Underperforming asset utilization

SHRINKING WORKFORCE



2.4 M production jobs out of 16 M will not be filled in the USA in 2028

Source: Deloitte

MARGIN PRESSURE



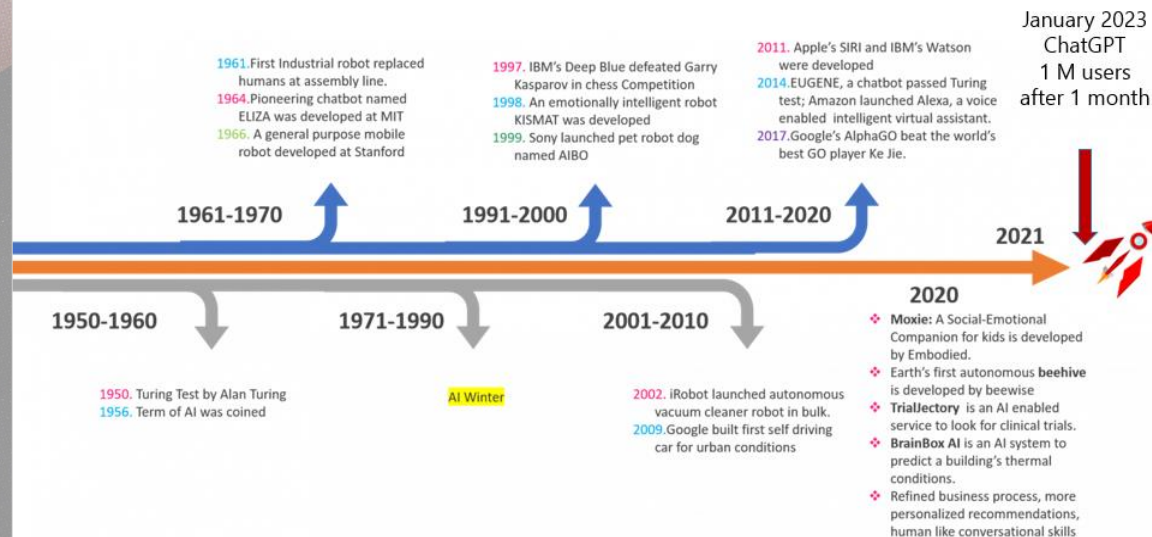
EBITDA declined from 11.2% in 2015 to 8.6% in 2018

Source: Forbes

## SERVICES MATURITY MATRIX

Performance focused	Measure productivity by sensors Vendor managed spares Design breakage out Leasing	Result oriented Numbers of cars painted Power by the hour Compressed air by the hour Energy per hour
	Productlife cycle Parts & labor	Use oriented DHL cold chain Zn revenue in real time Hilti BIM building information
Input		
	product related	functional service
	Uniqueness →	

## AI FROM REVOLUTIONARY TO FOUNDATIONAL



## SMART ASSET BEISPIEL – KRANHERSTELLER

### SMART SOFTWARE STATT TEURER SENSOREN

- ZIEL**  
Vorhersage der Alterung von Getriebeöl & Vermeidung von Schaden am Getriebe
- AUSGANGSLAGE**  
Verschiedene Hersteller, ~ 30 Parameter, Offline Labortests ~ 50 €  
Sensor für ~ 2000 €
- SF PLATTFORM**  
Daten: OPC UA & MQTT  
Datenmanagement mit inkrementeller Anpassung  
Basic Analytics von Viskosität, Permittivität, Durchlässigkeit, Feuchtigkeit, etc.
- ML & AI LÖSUNG**  
*SW statt teurer Ölalterungssensoren*  
ARIMA zur Vorhersage von Feuchtigkeit & Viskosität  
Wavelets zur Vorhersage der Getriebealterung

# CURRENT SITUATION

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# VALUE CREATION THROUGH AI & ML

**LESS DOWNTIME**



**CBM**  
**Benchmarking**  
**Predictive**  
**Maintenance**

**BETTER DESIGN**



**Overengineering**  
**Design errors**  
**Learn from**  
**Better user**  
**experience**

**BETTER SERVICE**



**Proactive Service**  
**Less spare parts**  
**Customer complaint**  
**Remote installation**  
**Root cause analysis**

**NEW BUSINESS MODELS**



**Automation**  
**Pay per use**

# FROM SELLING TO SERVING

/ Products become services

- Uber, Gropius, Kuenz, BASF

→ *reduce risk*



OUR MISSION

We design buildings as continuously evolving products to create the most exciting and affordable experience for all. We build for people and conserve the resources of our planet.

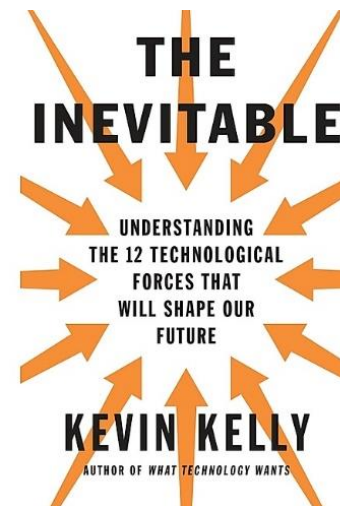
/ Everything requires maintenance

- Endless upgrades

/ Objects become partners

/ AI will help us to serve & improve

- The Inevitable by Kevin Kelly







# WHY SERVICES

## / More resilient

- 2008 -> 2009 55% less orders in manufacturing vs. 20% less for services

## / Hardware + software bigger market cap

- [Apple](#), IBM, CISCO
- Tesla: create value from generated data
- **> 5% of EBIT attributable to AI** - 22% of respondents in McKinsey [The state of AI in 2020](#)
- AI adoption is 24% within the product- or service-development & service-operations functions

## / Own product lifecycle → align design and maintenance








- Design maintenance issues out
- Closer to the customer → Understand how customer harvests value

## / Increased asset productivity

- Incentives are aligned

## / Solution locks competition out

# SERVICES MATURITY MATRIX

Performance focused	<p>Measure productivity by sensors</p> <p>Vendor managed spares</p> <p>Design breakage out</p> <p>Leasing</p>	<p>Result oriented</p> <p>Numbers of cars painted</p> <p>Power by the hour</p> <p>Compressed air by the hour</p> <p>Energy per hour</p>	   
	<p>Productlife cycle</p> <p>Parts &amp; labor</p>	<p>Use oriented</p> <p>cold chain</p> <p>Zn revenue in real time</p> <p>BIM building information</p>	  
Input	product related	functional service	Uniqueness →



# EXAMPLE ROLLS ROYCE

/ Sell engine power per hour

- \$1 engine → \$7 repair maintenance

/ From data to value

- Gather the data → add sensors & connectivity (satellite)
- Create value with analytics, AI & ML
- predictive maintenance & schedule optimization

/ Design improvement → less failures

/ Process enhancement → global scale

- Offer engineer on premise

/ Asset productivity 99,9% uptime

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# EXAMPLES OF SOLUTIONS

## / Rolls Royce

- Power by the hour

## / BASF

- Painted cars

## / Dow-Dupont

- Fructose per kg enzyme

## / Hilti

- Construction solution with BIM (building information modeling)

## / Kuenz

- Containers moved per hour
- Revenue per hour for Zn producer

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# INNOVATION

Innovation is not focusing on the loss due to change, but realizing the opportunity in front of us



# REBEL TALENT

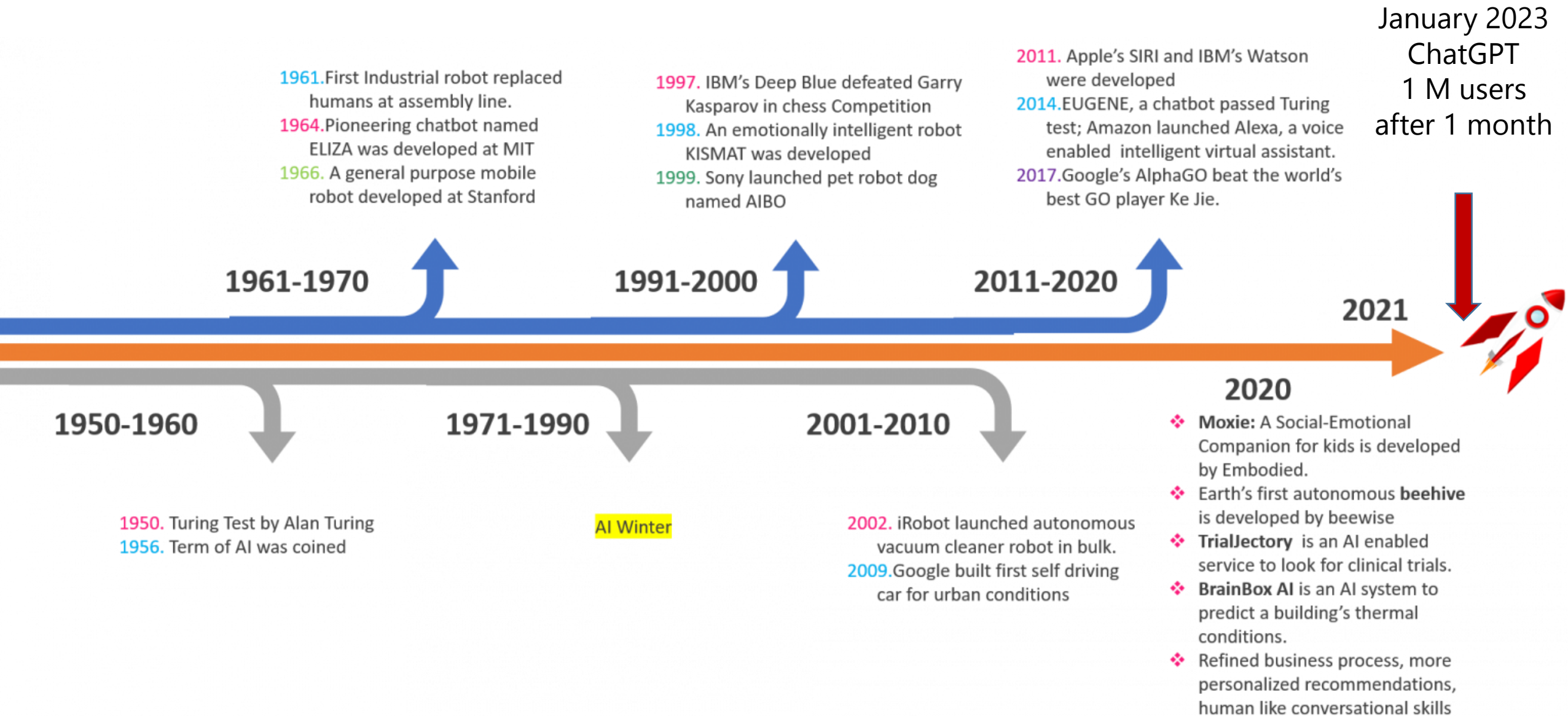
Why it Pays to  
**Break the Rules**  
in Work and Life



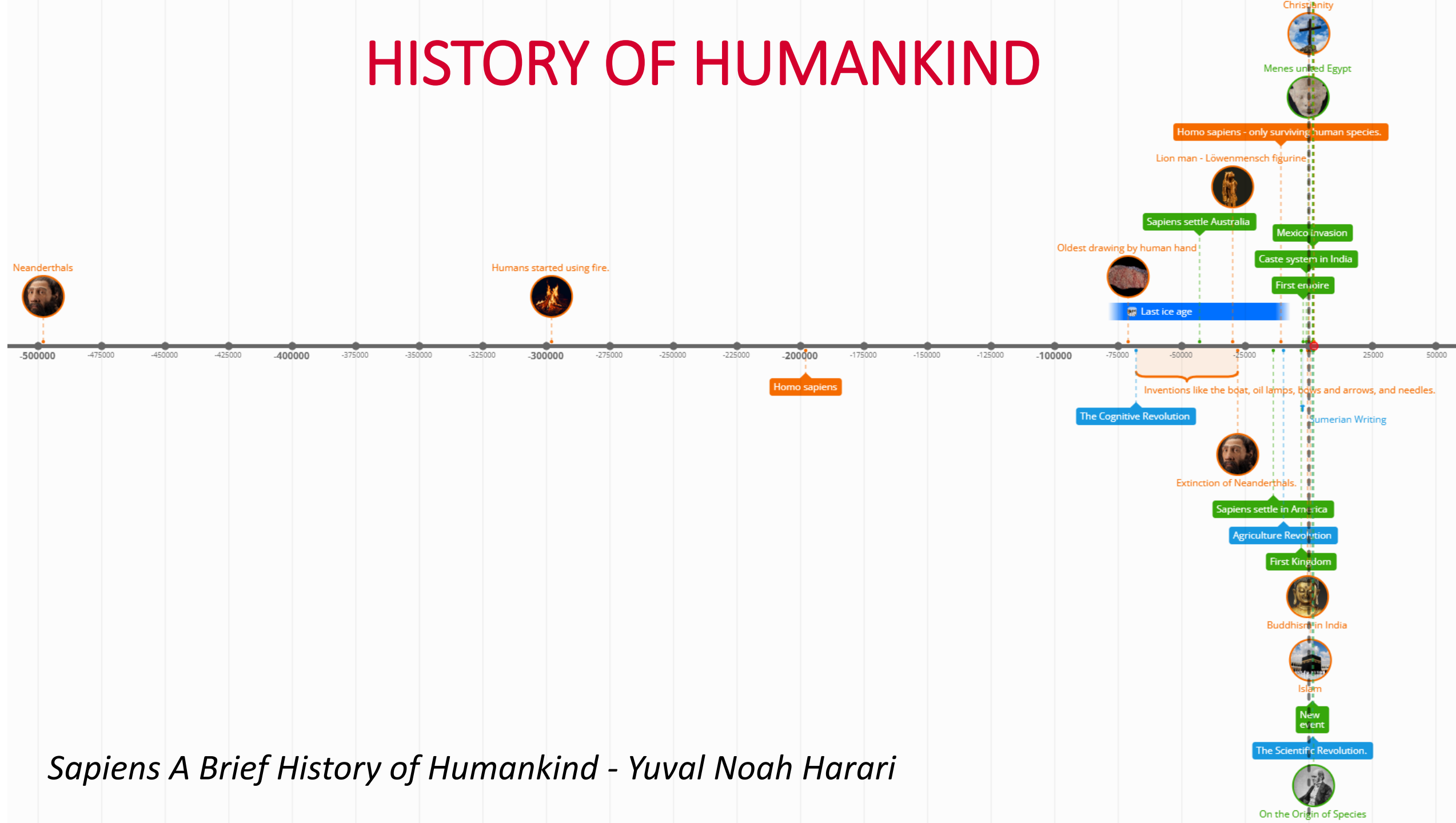
**FRANCESCA GINO**



# AI FROM REVOLUTIONARY TO FOUNDATIONAL

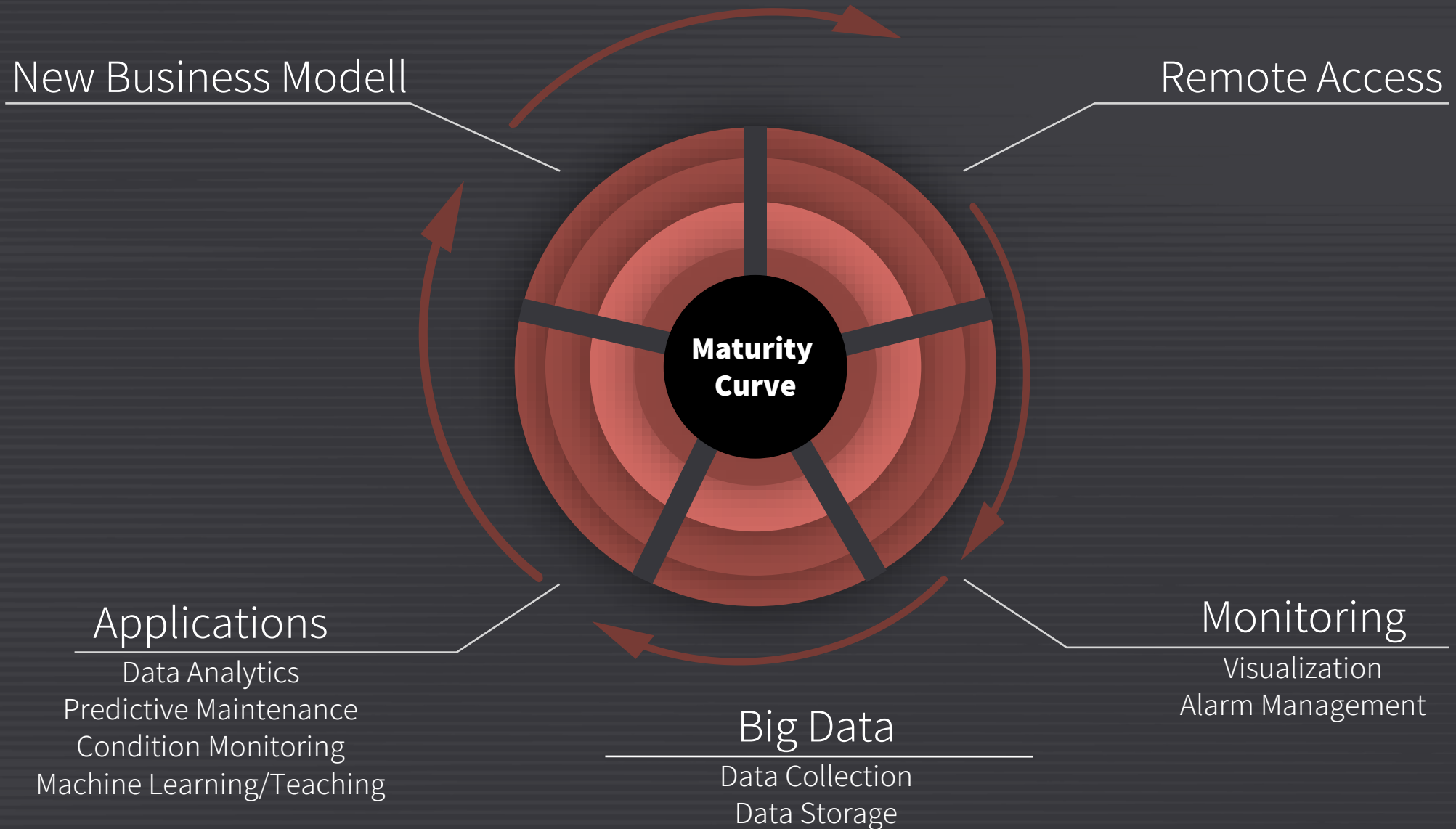


# HISTORY OF HUMANKIND



*Sapiens A Brief History of Humankind - Yuval Noah Harari*

# AI/ML MATURITY CURVE





# SMART ASSET BEISPIEL – KRANHERSTELLER

## SMART SOFTWARE STATT TEURER SENSOREN

# 1

### ZIEL

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# 2

### AUSGANGSLAGE

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# 3

### SF PLATTFORM

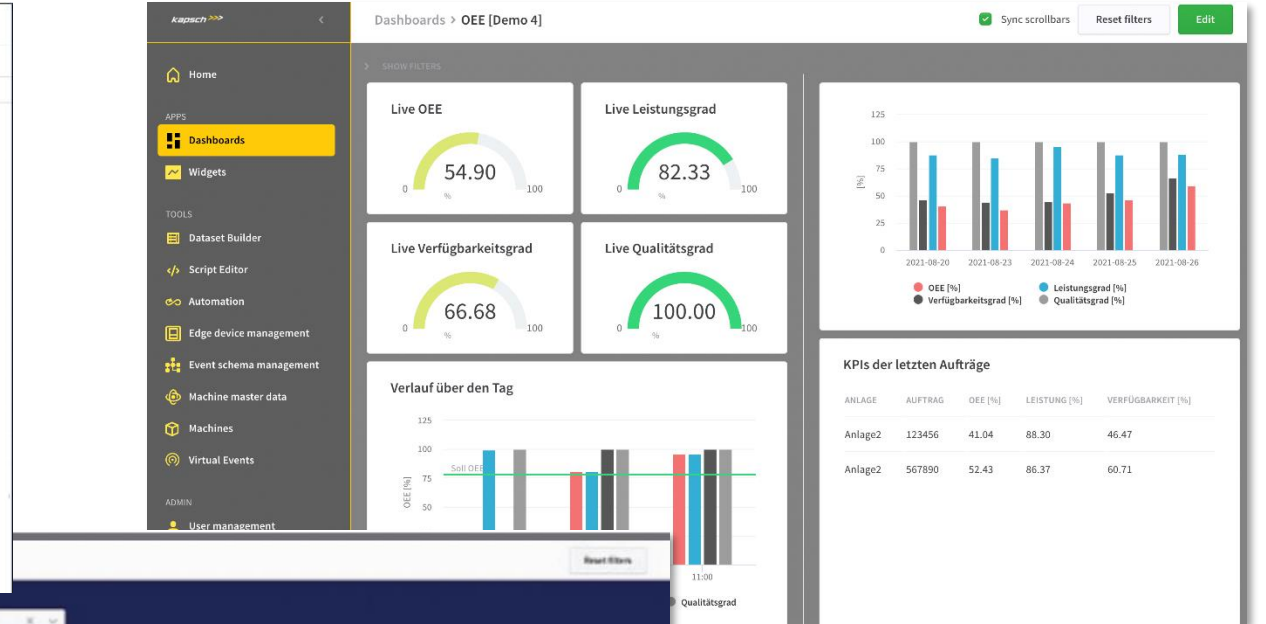
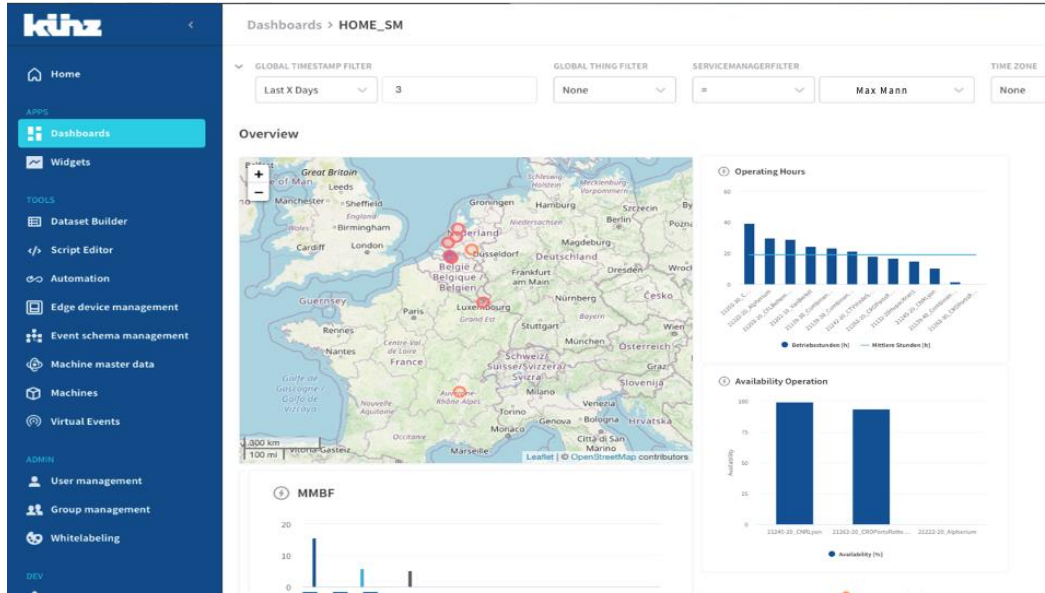
Daten: OPC UA & MQTT  
Datenmanagement mit inkrementeller Anpassung  
Basic Analytics von Viskosität, Permittivität, Durchlässigkeit, Feuchtigkeit, etc.

# 4

### ML & AI LÖSUNG

*SW statt teurer Ölalterungssensoren*  
**ARIMA** zur Vorhersage von Feuchtigkeit & Viskosität  
**Wavelets** zur Vorhersage der Getriebealterung

# CONTROL TOWER - Gartner 2023 Applied Observability



# PAY PER ALCOHOL YIELD

## UNDERSTAND PROCESS OF ALCOHOL FROM CORN

1

### OBEJCTIV

Understand alcohol yield in detail to controll production process in order to sell alcohol yield instead of enyzme per kg

2

### SITUATION

No deep understanding of customer production processes, yield varies by plant and no transparency into market demand

3

### ACN AI PLATFORM

Collect data via MQTT and transmit into Cloud. Train operators on control tower and establish service hotline for second level support

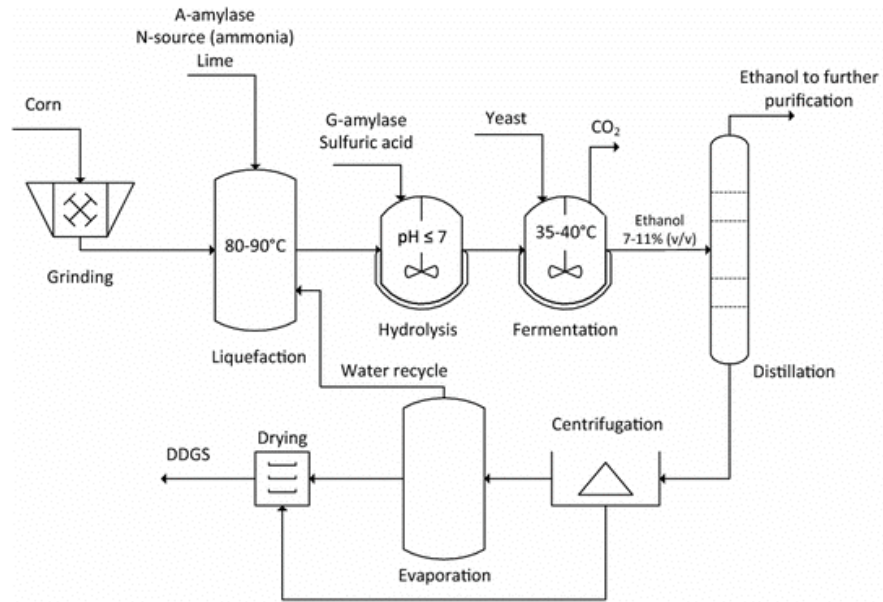
4

### ML & AI SOLUTION

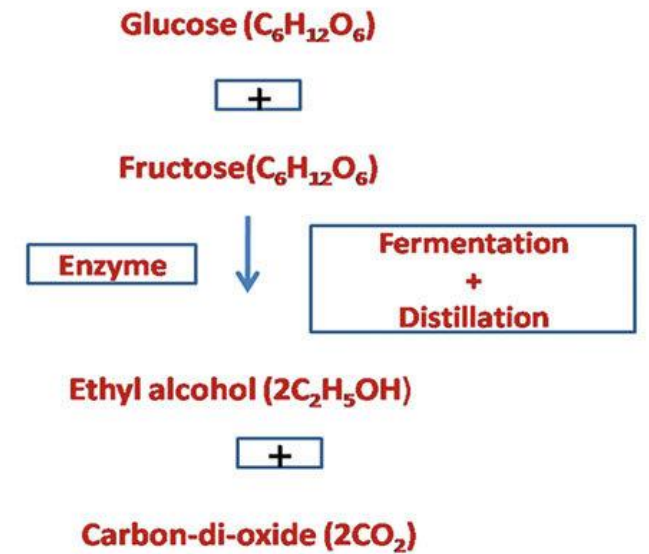
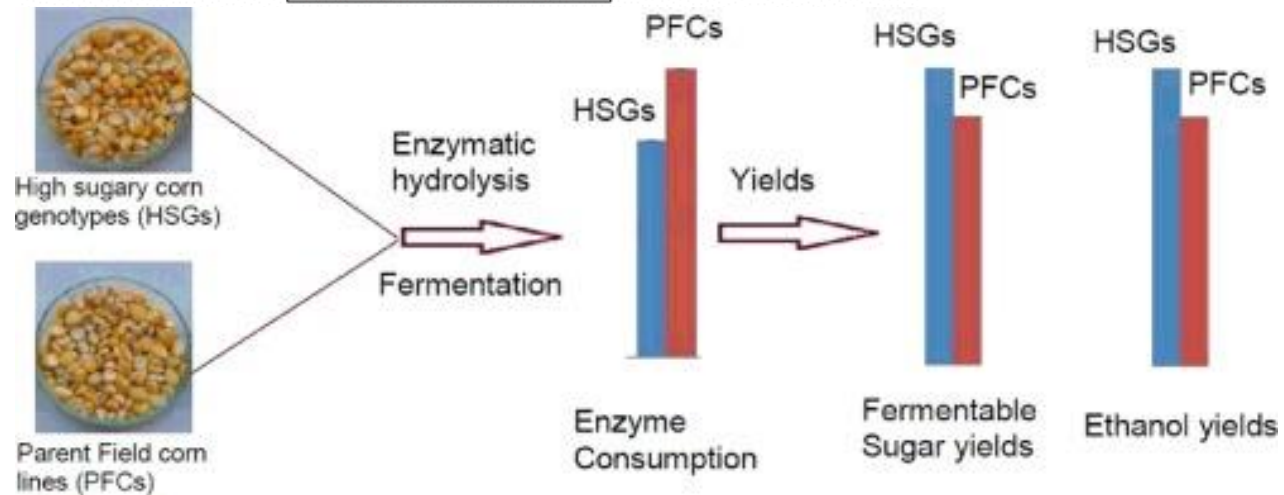
Establish a **pay per alcohol yield business model**  
Use genetic algorithm from DataRobot to solve geometric regression using about 200 machines.



# CONTROL ALCOHOL YIELD

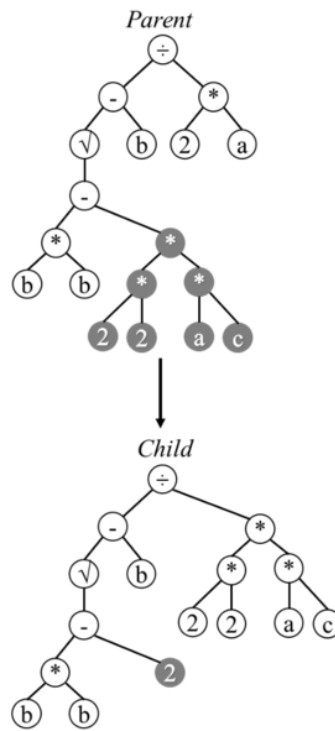
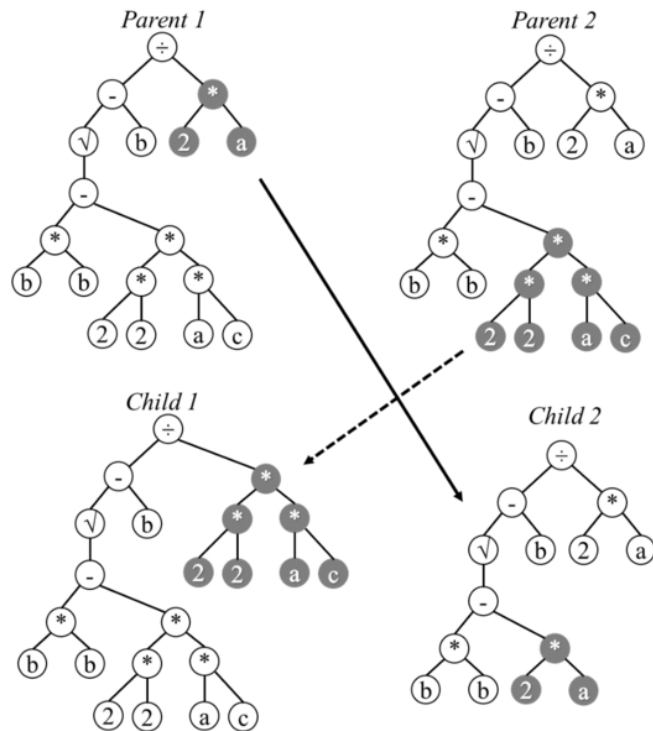
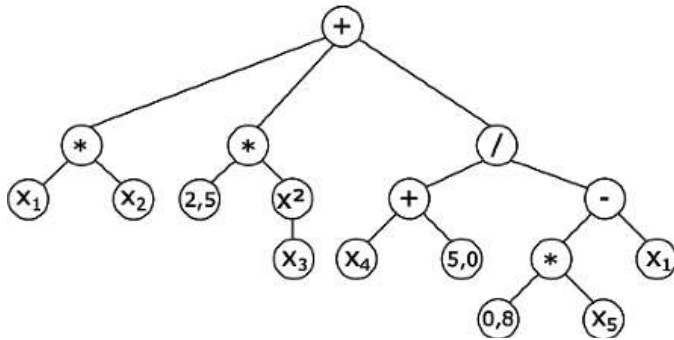


$$\text{Yield} = \frac{-PFC \pm \sqrt{PFC^2 - 4HSG * T^2}}{2HSG}$$



# SYMBOLIC REGRESSION

$$f(x) = x_1x_2 + 2.5x_3^2 + \frac{x_4 + 5.0}{0.8x_5 - x_1}$$



- Random equations are generated to reproduce the data using [evolutionary search](#).

- Most of the equations do not fit but a few of the equations will fit the data better

→ used as the basis of a new round of several billion more equations until a sufficiently good fit is reached.

→ "invariant relationships" like [laws of nature](#)



# FROM SELLING TO SERVING

/ Products become services

→ *reduce risk*

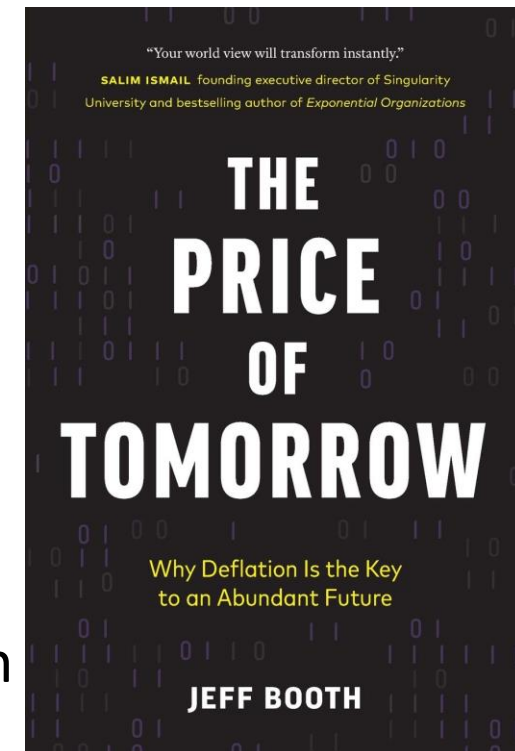
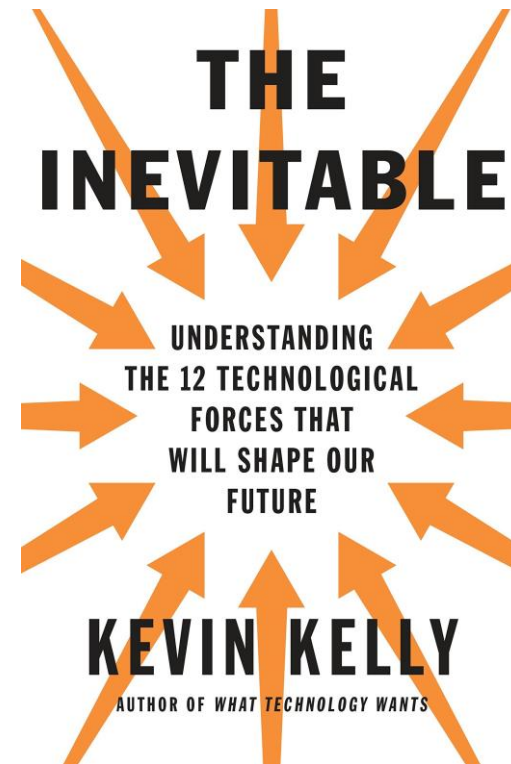
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- The Inevitable by Kevin Kelly
- The Price of Tomorrow - Technology is Deflationary by Jeff Booth





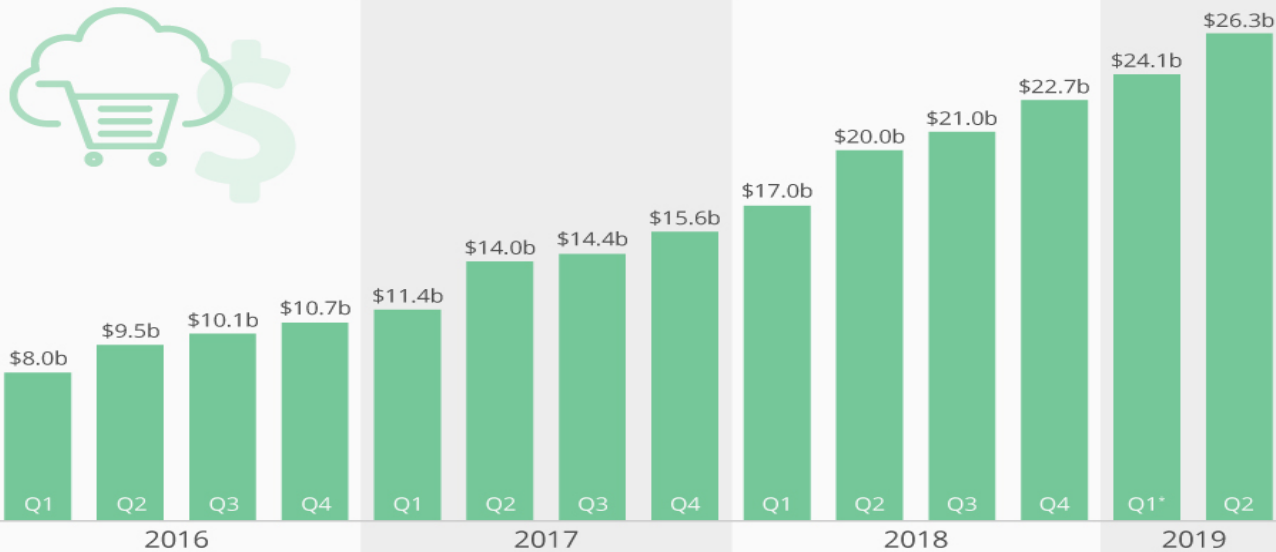
**BACKUP**

# CLOUD IST DIE ZUKUNFT

/ Weltweite Datenerzeugung und -replikation 181 Zettabyte in 2025\*

## The Cloud Market Keeps Moving Upwards

Cloud infrastructure services market revenue worldwide from Q1 2016-Q2 2019

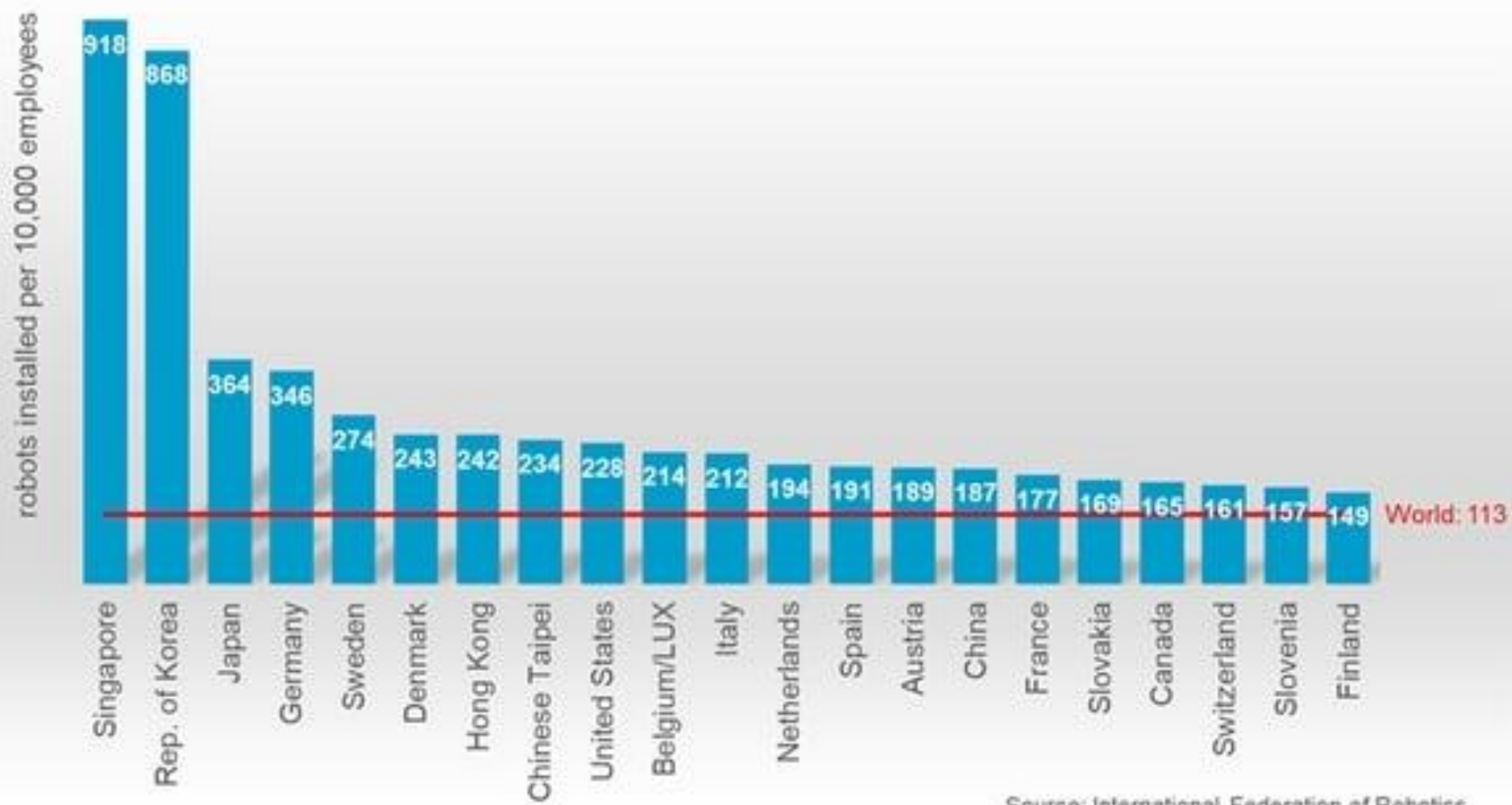


\* Statista estimates based on growth rate  
@StatistaCharts Sources: Canalis, Statista estimates

statista

\* IDC-Studie Global DataSphere Forecast 2021-2025

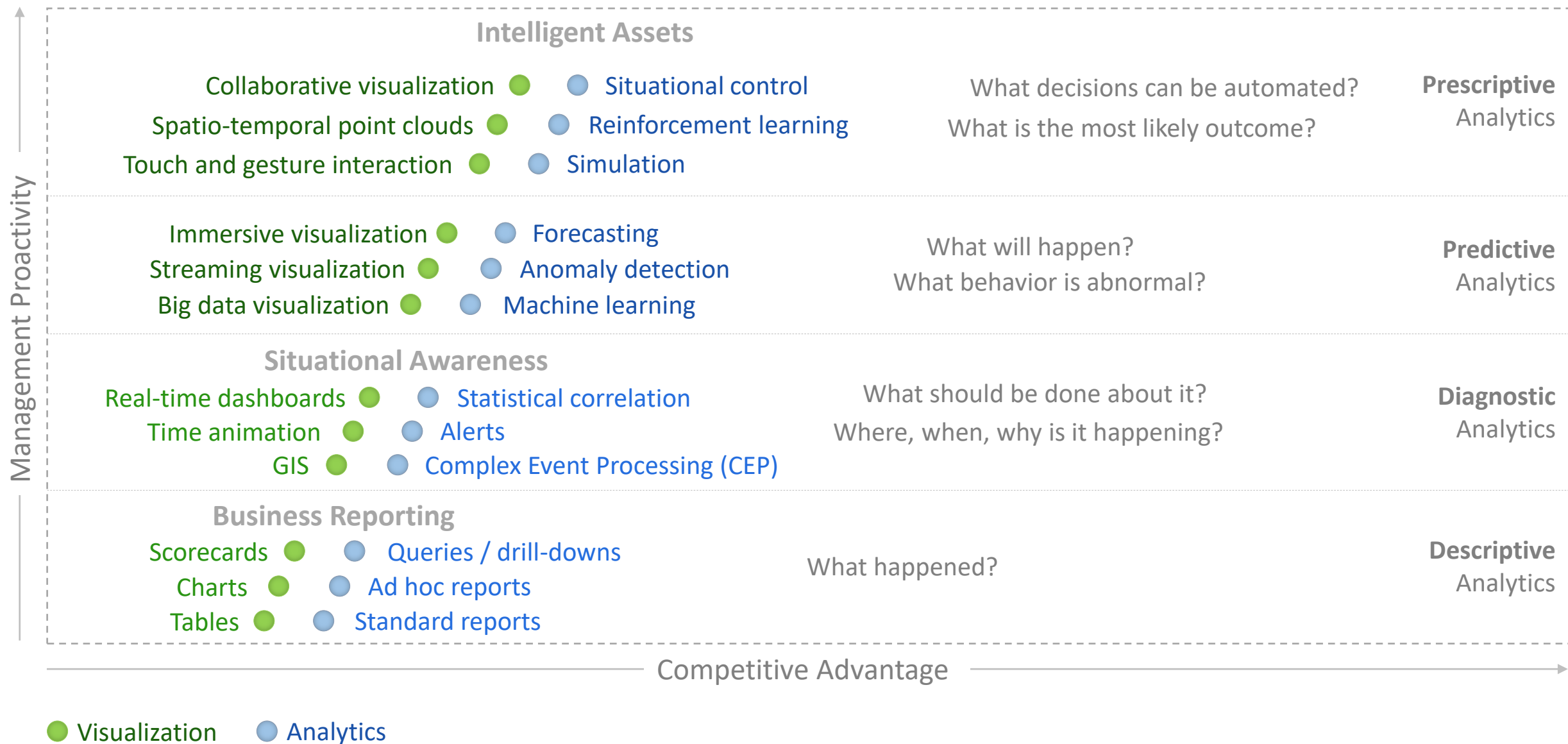
## Robot density in the manufacturing industry 2019



Source: International Federation of Robotics



# VISUAL ANALYTICS MATURITY MODEL





# EXAMPLE NIKE

/ What do own?

/ Say selling \$100 sneaker

- 60% margin
- 40% shoe → 10% COGS 30% design & marketing
- From data to value

What do Nike and retailer owe?

- Brand, POS and customer relationship

→ Move closer to customer

→ Hard to copy solution

